

#### LEMBAGA PELABUHAN JOHOR JALAN MAWAR MERAH 2, PUSAT PERDAGANGAN PASIR GUDANG 2

81700 PASIR GUDANG, JOHOR DARUL TAZIM



Rujukan : LPJ/IP/OPS/31(52)

Tarikh : 16/05/2017

SENARAI EDARAN SEPERTI DI LAMPIRAN

Tuan/Puan,

#### JEMPUTAN MENGHADIRI LATIHAN "SHIP EMISSION MANAGEMENT SYSTEM (SEMS)"

Adalah dengan hormatnya saya merujuk kepada perkara di atas dan susulan daripada perbincangan yang telah di adakan pada 09 Mac 2017 di Lembaga Pelabuhan Johor (LPJ).

 Satu sesi latihan penggunaan "Ship Emission Management System (SEMS)" akan di adakan seperti maklumat berikut:

Tarikh : 31 Mei 2017 (Rabu)

Masa : 10.00 Pagi - 2.00 Petang

Tempat : Dewan Besar , LPJ

 SEMS akan digunakan untuk mendapatkan maklumat "ship emission" yang di bebaskan oleh setiap kapal yang berlabuh di dalam kawasan had perairan pelabuhan Pasir Gudang dan Tanjung Pelepas.

4. Sepertimana yang telah dipersetujui, pihak agen akan membantu di dalam mendapatkan maklumat yang diperlukan untuk pengiraan "emission" ini melalui SEMS. Sehubungan dengan itu, mohon pihak tuan/puan menghantar agen yang terlibat secara langsung di dalam urusan dengan pihak kapal bagi menghadiri sesi latihan ini. Mohon di panjangkan surat ini dan notis pelabuhan perlaksanaan SEMS ini kepada agensi dan syarikat di bawah seliaan tuan/puan.

5. Sila lengkapkan borang pengesahan kehadiran yang dilampirkan kepada pihak urusetia selewat-lewatnya pada 26 Mei 2017 untuk tujuan penyelarasan. Sebarang pertanyaan lanjut berkaitan perkara ini mohon di ajukan kepada pegawai di bawah:

IBU PEJABAT (PASIR GUDANG)	1	07-253 4000 (TEL.)	
PEJABAT PERHUBUNGAN LPJ (TG. PELEPAS)	ï	07-251 7684 (FAKS) 07-507 1976 (TEL.)	
TERMINAL FERI CHANGI, SINGAPURA	1	07-5071976 (FAKS) 02-6545 3230 (TEL)	
LAMAN WEB	4	02-6545 3231 (FAKS) http://www.lpj.gov.my	
		email:admin@lpi.gov.my	

Nama : En. Mohd Zahari Bin Mohd Rusjuna Jawatan : Pengurus SHE No Telefon : 07-2534052 No. Handphone : 019-7905879 No. Faks : 07-2523730 Email : <u>zahari@lpj.gov.my</u>

Sekian, terima kasih.

#### "PROFESIONALISME MEMANTAPKAN PERKHIDMATAN"

Saya yang menurut perintah,

MAMP

(MUHÁMMÁÓ ŘAZIF BIN AHMAD) Pengurus Besar Lembaga Pelabuhan Johor Parzifahmad @lpj.gov.my

No Kotak: No Dokumen: 168550



No Dokumen : 168550





#### MOHD ZAHARI BIN MOHD RUSJUNA

JOHOR PORT AUTHORITY

31 MAY 2017



MALAYSIA'S SOUTHERN GATEWAYS

LEMBAGA PELABUHAN



# SHIP EMISSION MANAGEMENT SYSTEM (SEMS)



Process Systems Engineering Centre (PROSPECT)



A Member of 🚜 MMC Group





# WHAT IS DEVELOPING GLOBALLY?

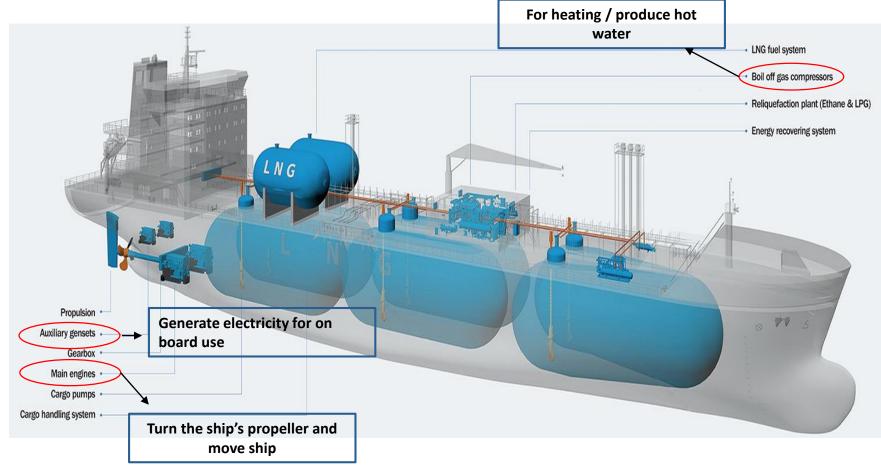
# International Maritime Organization (IMO)

- MARPOL:
  - Pollution Prevention from Ships
  - Port Reception Facilities
  - Ship Emissions SOx, Nox, CO2
  - Fuel Quality 0.5% Sulphur content by 1 Jan 2020; LNG Bunkers
- BALLAST WATER MANAGEMENT:
  - Effective from 8 Sept 2017
  - Baseline study at ports
  - Reception facilities?



# INTRODUCTION

Ships are generally powered by large diesel engines





# Ships Modes/Activities in Port





# The most important pollutants emitted from ships are:



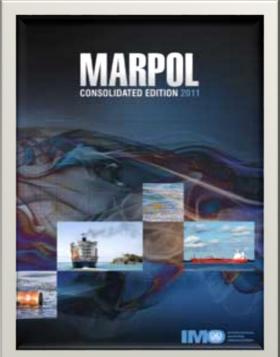
The health effects of air pollution at ports may include asthma, other respiratory diseases, cardiovascular disease, lung cancer, and premature death.

# INTRODUCTION



**MARPOL Annex VI** 

# Regulations for the prevention of air pollution from ships.



# JOHOR PORT AUTHORITY'S GREEN PORT POLICY



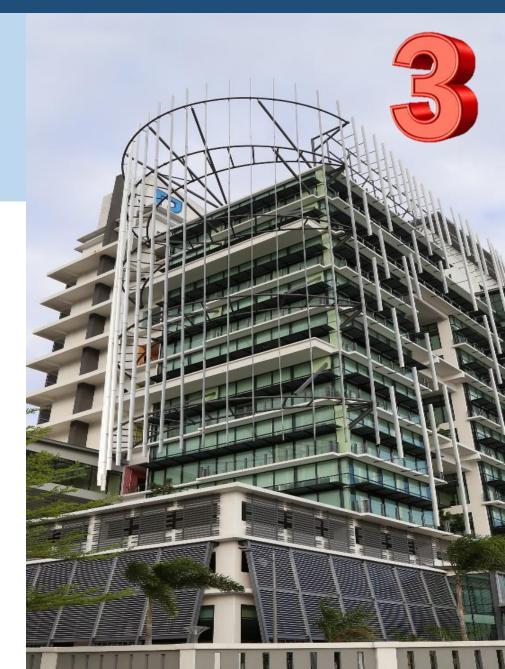




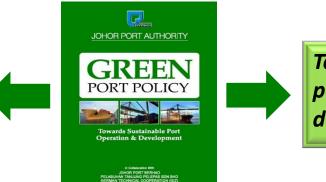
**Towards Sustainable Port Operation & Development** 

In Colleboration With JOHOR PORT BERHAD PELABUHAN TANJUNG PELEPAS SDN BHD GERMAN TECHNICAL COOPERATION (GIZ)





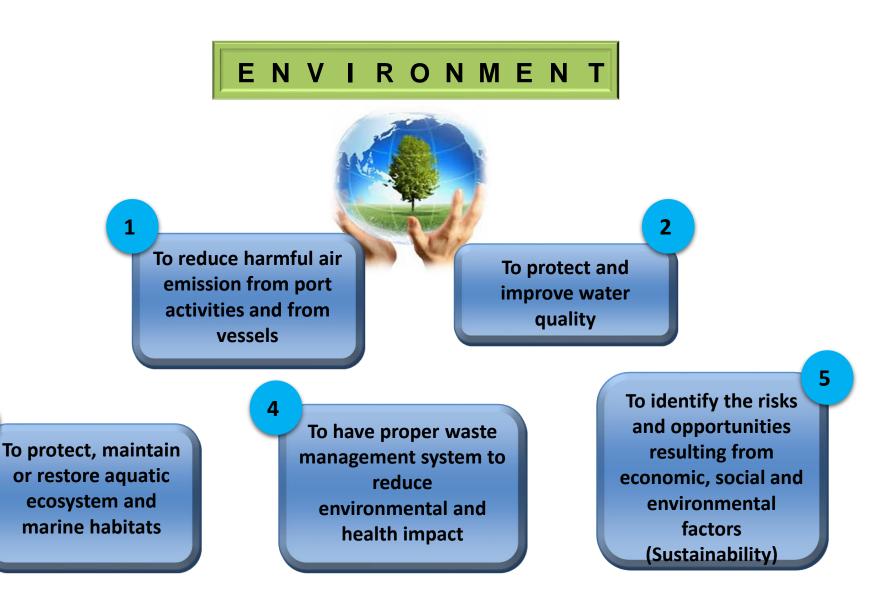
A guide for decision making and establishing a framework for environmentally friendly port development and operation.



Towards more sustainableportoperationanddevelopment in Malaysia".

### JPA GREEN PORT POLICY ELEMENTS





3

### COMMUNITY

### ENGAGEMENT



To interact with and educate the community regarding port operations and environmental programs

1

### PROMOTE

### **SUSTAINABILITY**



To implement sustainable practices in the port

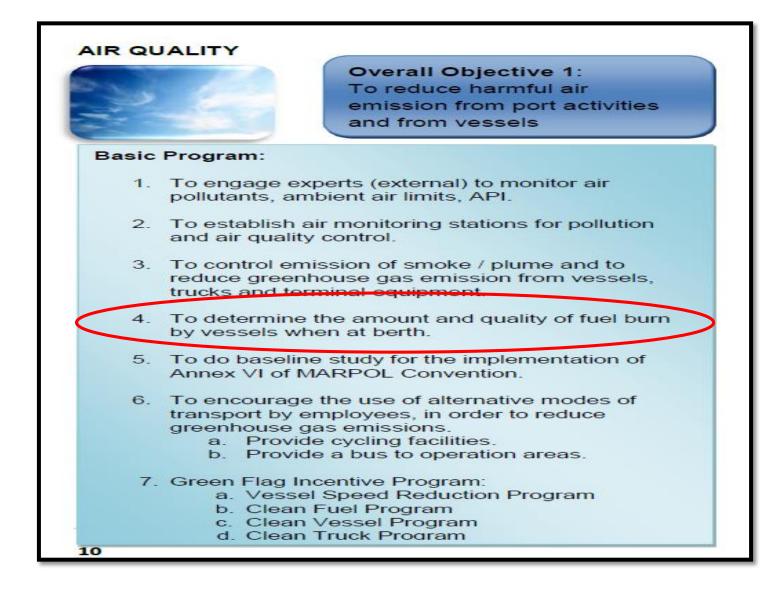
1

2

To use Green Technology Initiatives by employing best equipment and practices to reduce environmental impacts 3

To reduce water consumption to maintain water resources and availability

### JPA GREEN PORT POLICY OVERALL OBJECTIVES



# **Ship Emission Analysis**



- To comply with MARPOL Annex VI Regulations for the prevention of air pollution from ships.
- □ To predict the emissions  $(NO_X, SO_X, CO_2, HC and PM)$  by various ships during anchorage, maneuvering and berthing in JP and PTP.
- To develop an Excel Tool which can be used by JPA for estimating future emissions of ships into JP and PTP.

□ **<u>Study duration</u>**: 01 Jan – 31 December 2015

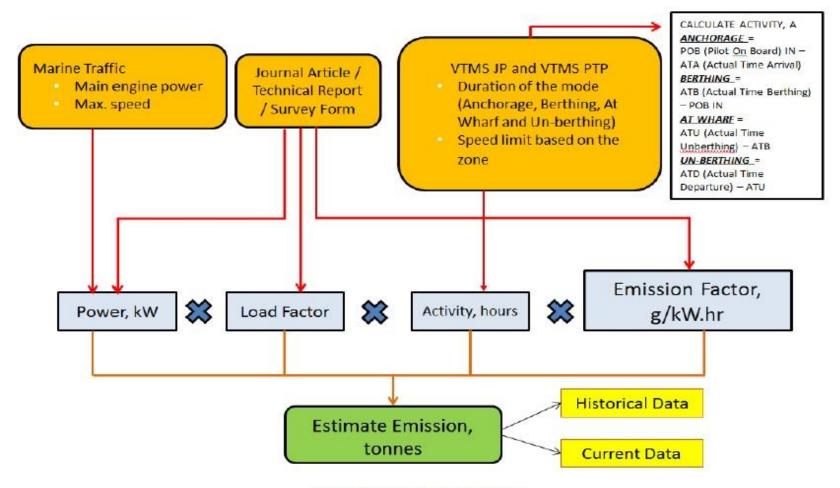


Figure 2.1: Emission Methodology



Vessel Traffic Management System (VTMS) section of Johor Port Berhad and Port of Tanjung Pelepas

The number of ships coming into ports, ships particular information and the activity time were extracted. The duration (activity) for each mode; anchorage, berthing, at wharf and unberthing was calculated.





□ The complete ships particulars were retrieved from online databases MarineTraffic.com.

□ Among the data obtained were:

- □ Main Engine Power
- □ Service Speed
- □ Max Speed
- **RPM**

□ However, the databases do not provide data for boilers and auxiliary engines.





MarineTraffic         Φ Live Map         Ar Vessels         Δ           SOKHNA (μπ-2)         2015-04-18 19:09:00         2015-04-20 07:37:00         2015-04-20 07:37:00         2015-04-20 07:37:00	rts• 🖻 Photos 🗘 Participate• 🗳 Services• Q. Vessel/Port 📣 1. 2. Mar 9. Mar 16. Mar 23. Mar 30. Mar 6. Apr 13. Apr 20. Apr 27. Apr Date	Vessel Particulars
Stour fui lier >	Speed     Draught       Vessel Particulars     > Engine Bore: 980 mm       Companies     > Engine Bore: 980 mm       Dialid     > Engine Model: NTAKL-REP       Build     > Engine Power: 3200 kW       Class     > Engine Power: 3200 kW       Voyage related     > Engine Stroka: 2660 mm       Dimensions     > Forgine Power: 3200 kW       Loadline     > Forgine Stroka: 2660 mm       > Forgine Stroka: 2660 mm     > Popeller: 1 FIXED PITCH       > Fuel Consumption: 210 t/day at 24.70 km       > Fuel Consumption: 210 t/day at 24.70 km	General> IMO: 9595503Companies> Name: EVER LEADERBuild> Type: CONTAINER SHIPClass> Summer DWT: 104504 tVoyage related> Build: 2013Dimensions> Flag: SINGAPORELoadline- Flag: SINGAPORETonnage/Capacity- Flag: SINGAPOREGear- StructureEngine details- ContactsVessel Documents



# SURVEY FORM

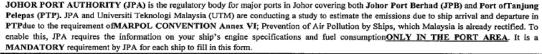
- Apart from the data retrieved from online databases, a survey form was developed to get additional information directly from ships coming to PTP and JPB. This form named Mandatory Information from Johor Port Authority is a survey form to get the data of main engine, auxiliary engine and boiler such as:
  - Total Installed Engine Power
    Maximum Continuous Rating Engine Power
    Engine RPM
    Engine Power
    Fuel Consumption
    Type of Fuel Used in Port
  - Sulfur Content of Fuel

□ The form was distributed by email through agents & pilots in PTP and JPB.

SURVEY FORM
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#### MANDATORY INFORMATION FROM JOHOR PORT AUTHORITY

Version 5



#### Please return the completed form to:

If by softcopy, e-mail to: <u>nurulhuda@cheme.utm.my</u> (Mrs. Nurul Huda Zamzuri, UTM) and cc to <u>Rukiah@ptp.com.my(</u>Mrs. Rukiah Chandra, PTP).

If by hardcopy, send to: Mrs. Rukiah Chandra (PTP), HSE Policy & Systems Section, Health, Safety & Environment Department, HSSE Division, Pelabuhan Tanjung Pelepas, Johor. Tel: +607-5042222.

Date: 28 OCTOBER 2015

EMBAGA PELABUHAN

Date of Arrival into Port Limit: 28 OCTOBER 2015

Vessel Name	EVER	ALLY	Call Sign	3FTK6	Vessel Type	CONTAINER

#### Machinery Overview

Maximum Speed, knots	8.7	Top Engine RPM, RPM	35
Service Speed, knots		Deadweight (DWT)	15, 605.79
Contract operation in the	16.5	TEU (for Container only)	1,164

#### Machinery Detail

Main Engine Specifications		*	
Total Installed Engine Power, kW:	11066		
Engine Type: Please tick (1) at the selected type:	Slow Sped Drive (SSD )	Medium Speed Drive (MSD)	High Speed Drive (HSD)

#### Auxiliary Engine Specifications

No. of Auxiliary	Total Installed Engine Power, kW	Total Auxiliary Engine Power Used in each mode, kW			
Engine		Anchorage	Berthing	At Wharf	Unberthing
Auxiliary Engine 1	880				
Auxiliary Engine 2	ରୁହ0	240-	300 -		B00
Auxiliary Engine 3	880		300	230	300
Auxiliary Engine 4	880	250	400	2.60	400
Auxiliary Engine 5					
Auxiliary Engine 6		~ ·			

GUTM



# SURVEY FORM

#### MANDATORY INFORMATION FROM JOHOR PORT AUTHORITY

Version 5

Activities Data			
Duration of Anchorage, hours	10.4	Duration of At Wharf, hours	12.0
Duration of Berthing, hours	1.9	Duration of Unberthing, hours	2.0

#### Fuel Usage Data Definition

BUTM

Residual Oil (RO): It is the heaviest fraction of the distillation of crude oil with high concentration of pollutants (e.g. sulphur).

- Three types of RO: 1. Heavy Fuel Oil (HFO)
  - Intermediate Fuel Oil (IFO)
    - 3. Marine Fuel Oil (MFO)

Marine Distillate Oil (MDO): It mainly consists of distillate oil and has lower sulphur content than RO. Marine Gas Oil (MGO): It is pure distillate oil and has the lowest sulphur content.

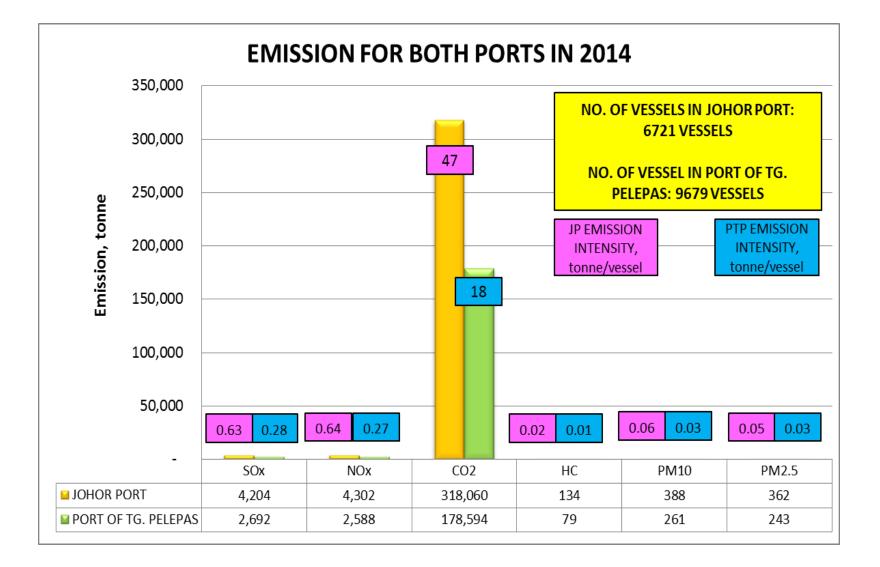
Please tick (1) at the selected Type of Fuel used in Port area and state the Sulphur Content (% S)& the Fuel Consumption in Port Area, tonne.

Engine	Part	Type o	f Fuel Used ONLY in Port	Area	Sulphur Content (%S)	Fuel Consumption in Port Area, tonne. From starting time of Anchorage to completion of Unberthing.
Main E	ngine	RO	MDO	MG0	2.24	2.1
Auxiliary	Engine	RO	MDO	MGO	2.24	3.2
Boil	er	RO	MDO	MGO	2.24	2.3

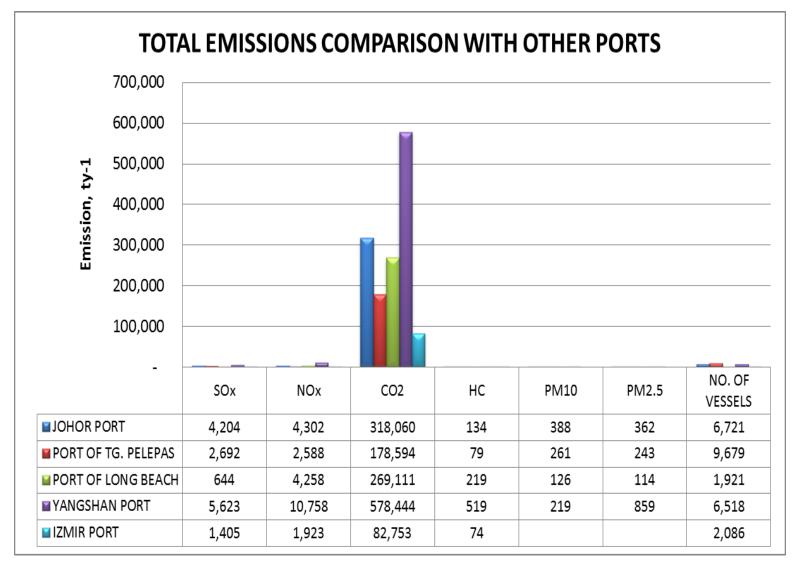
CONTACT PE	RSON ON BOARD	STATISTICS HARING
Name :		a standard and a standard a
Email :		
Contact No:		FIER ALLY DECK DELIS
CONTACT IN	FORMATION FOR VESSEL AGENT	
Name :		
Email :		
Contact No :		

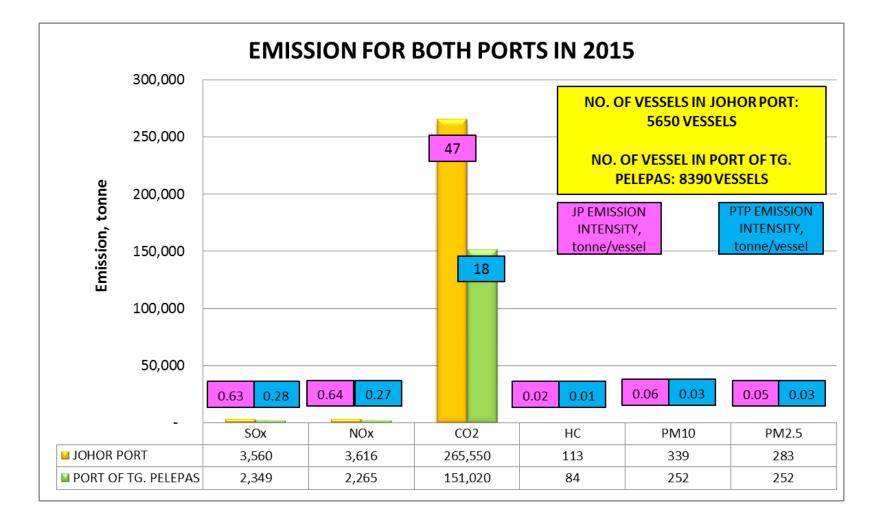
# **EXCEL TOOLS CALCULATION**

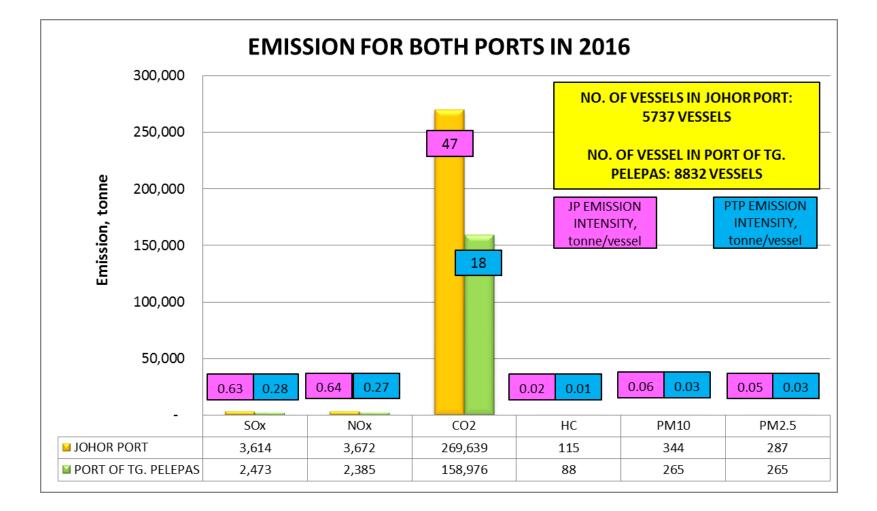
Machinery Overview       Duration of Unberthing, hours       D		CULATOR <i>JohorPort</i>				
CALL SIGN       Image:	DATE		PORI			
CALL SION       Unation of Anchorage, hours       Duration of Anchorage, hours       Duration of Berthing, hours       Duration of Berthing, hours       Duration of At Mharf, hours       Duration of	VESSEL NAME		Activ	vities data		
VESSEL TYPE       Juration of Betrifting, hours       Juration of At Wharf, hours       Juration of Betriften on Non State of	CALL SIGN		Duration of Anchorage, hours			
Machinery Overview       Duration of Unberthing, hours       D	VESSEL TYPE		Duration of Berthing, hours			
Machinery Overview Duration of Unberthing, hours     MAXIMUM SPEED,knots   SERVICE SPED,knots			Duration of At Wharf, hours		and Televise of	
Fuel Usage Data         Fuel Usage Data         ENGINE RPM,rpm         DEADWEIGHT, t       Type of Fuel Used ONLY in Port Area       Sulphur Content (% S)       Fuel Consumption in Port Area, t         DEADWEIGHT, t       MAIN ENGINE       AUXILIARY ENGINE       Image: Container only       Imag	Machine	ry Overview	Duration of Unberthing, hours			
Image: Construct of the second sec	MAXIMUM SPEED,knots					
Image: Construct of the second sec	SERVICE SPEED, knots			Fuel Usa	age Data	UNIVERSITI TEKNULUGI MALATSIAT
Tell (for container only)       AUXILIARY ENGINE       AUXILIARY ENGINE         BOILER       BOILER       C GO TO EMISSIONRESULT         Machinery Details       C GO TO EMISSIONRESULT         Main Engine Specifications       C GO TO GRAPHICAL VIEW         Total Installed Engine Power, kW       TRANSFER DATA         Engine Type       C GO TO TAL AUXILIARY ENGINE POWER         Auxiliary Engine 1       MODES/ACTIVITIES         Auxiliary Engine 2       MODES/ACTIVITIES         Auxiliary Engine 3       C GO TO TAL BUSINE EMISSIONS         Auxiliary Engine 4       C GO TO TAL AUXILIARY ENGINE POWER         Auxiliary Engine 5       C GO TO TAL AUXILIARY ENGINE POWER	TOP ENGINE RPM,rpm		Engine Part			Fuel Consumption in Port Area, t
BOILER       BOILER         Machinery Details         Go TO EMISSIONRESULT         Machinery Details         Cotal Installed Engine Specifications         Total Installed Engine Power, kW         Engine Type         Total Installed Engine Power, kW         Colspan="2">Total Installed Engine Power, kW         Auxiliary Engine Specification         Total Installed Engine Power, kW         Auxiliary Engine 1       Image: Colspan="2">On total Installed Engine Power, kW         Auxiliary Engine 2       Image: Colspan="2">On total Installed Engine Power, kW         Auxiliary Engine 3       Image: Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Col	DEADWEIGHT, t		MAIN ENGINE			
Machinery Details       GO TO EMISSIONRESULT         Main Engine Specifications       GO TO GRAPHICAL VIEW         Installed Engine Power, kW       Installed Engine Power, kW         Ingine Type       Installed Engine Power, kW         Auxiliary Engine Specification       Installed Engine Power, kW         Auxiliary Engine 1       MODES/ACTIVITIES         Auxiliary Engine 2       MODES/ACTIVITIES         Auxiliary Engine 3       AncHORAGE         Auxiliary Engine 4       BERTHING         Auxiliary Engine 5       Go TO TOTAL AUXILIARY EMBINE	TEU (for container only)		AUXILIARY ENGINE			
Main Engine Specifications     Corrections       Total Installed Engine Power, kW     Corrections       Engine Type     TRANSFER DATA       Auxiliary Engine Specification     Robes/Activities       Modes/Activities     Used in Each mode/Activities, kW       Auxiliary Engine 1     Anchorage       Auxiliary Engine 2     Anchorage       Auxiliary Engine 3     Anchorage       Berthing     Anchorage       Auxiliary Engine 4     Corrotal Auxiliary Engine 5			BOILER			
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	Total Installed Engine Power, kW Engine Type No. of Auxiliary Engine Auxiliary Engine 1 Auxiliary Engine 2 Auxiliary Engine 3	e Specifications	gine Specification MODES/ACTIVITIES ANCHORAGE BERTHING AT WHARF		C	GO TO GRAPHICAL VIEW TRANSFER DATA GO TO TABLE SHEET GO TO TOTAL MAIN ENGINE EMISSIONS
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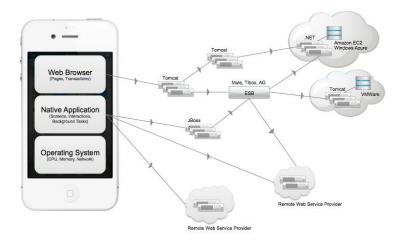




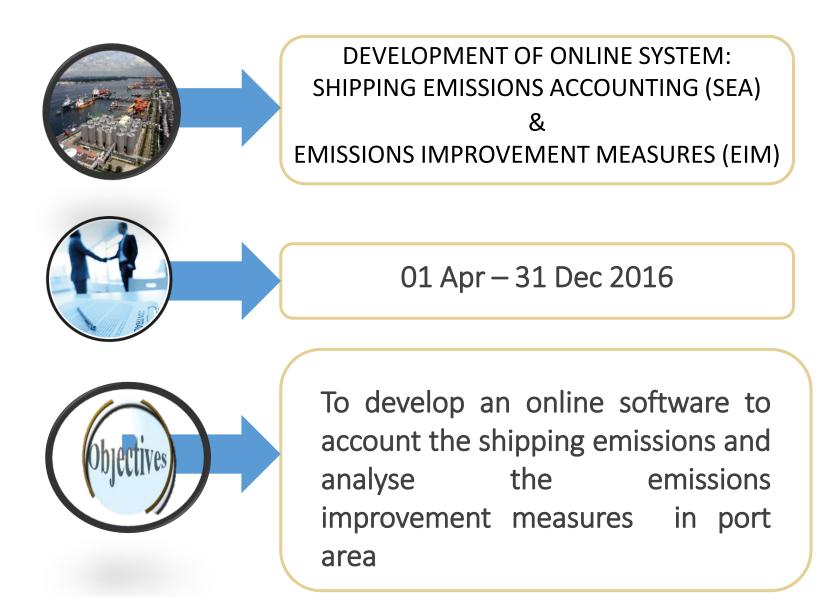
# DEVELOPMENT OF ONLINE SYSTEM: SHIPPING EMISSIONS ACCOUNTING (SEA) &

# EMISSIONS IMPROVEMENT MEASURES (EIM)





# **RESEARCH BACKGROUND**







JORGE PORT AUTHORITY JOHOR PORT AUTHORITY AUTHORITY AUTHORITY JOHOR PORT AUTHORITY AUTHORITY JOHOR PORT AUTHORITY JOHOR PORT AUTHORITY JOHOR PORT AUTHORITY JOHOR PORT AUTHORITY AU

# **Ship Emission Management System (SEMS)**

	Find reports and more Q III US ~ 🐰 🗮	
	success You have been successfully loged in.	SEANEIM Stylinisis Idealder And Emission Improvement Resources
Admin LPJ	WELCOME TO SHIP EMISSION CALCULATOR	
A HOME		
LIII GRAPHICAL VIEW		E-mail / Username
<ul> <li>EMISSION ANALYSIS</li> <li>REPORTS</li> </ul>	JOHOR PORT AUTHORITY (JPA) is the regulatory body for major ports in Johor covering Johor Port Berhad (JPB), Port of Tanjung	Password
¢¢ settings	Pelepas (PTP) and other related terminals. JPA and Universiti Teknologi Malaysia (UTM) are conducting a study to estimate the emissions due to ship arrival and departure in ports/herminals due to the requirement of MARPOL CONVENTION Annex VI; Prevention of Air Pollution by Ships, which Malaysia is already rectified. To enable this, JPA requires the information on your ship's engine specifications and fuel	Login
🕞 LOGOUT	consumption ONLY IN THE PORT AREA. It is a MANDATORY requirement by JPA for each ship to fill in this form.	
	Today Feeds         -           PORT         # VESSEL         # ENTRIES         SO <sub>x</sub> NO <sub>x</sub> CO <sub>2</sub> PM <sub>10</sub> PM <sub>2.5</sub> HC	
	Metrics Today –	
	NaN % SO <sub>X</sub> V AN % NO <sub>X</sub> V AN % CO <sub>2</sub> V A	Copyright (c) 2016 IJTHAD TECHNOLOGY SDN BHD. All rights reserved.

□ To account the shipping emissions (SEMS & iOS Application).

□ To analyses the emissions improvement measures in port area.

# IMPLEMENTATION..

	Find reports and more Q ≝ US ∨ X ≡ 	🖵 01 MAC 2017
	success You have been successfully loged in.	✓ DISCUSSION WITH PILOT JPB & PTP
Admin LPJ	WELCOME TO SHIP EMISSION CALCULATOR	
<ul><li>₭ Home</li><li>Ø Data Entry</li><li>Ø</li></ul>		🖵 09 MAC 2017
GRAPHICAL VIEW	SHIP EMISSION MANAGEMENT SYSTEM	✓ DISCUSSION WITH JPSFA, JOFFA,
E REPORTS B	JOHOR PORT AUTHORITY (JPA) is the regulatory body for major ports in Johor covering Johor Port Berhad (JPB), Port of Tanjung Pelepas (PTP) and other related terminals. JPA and Universiti Teknologi Malaysia (UTM) are conducting a study to estimate the emissions	
¢\$ SETTINGS (► LOGOUT	due to ship arrival and departure in ports/terminals due to the requirement of MARPOL CONVENTION Annex VI; Prevention of Air Pollution by Ships, which Malaysia is already rectified. To enable this, JPA requires the information on your ship's engine specifications and fuel consumption ONLY IN THE PORT AREA. It is a MANDATORY requirement by JPA for each ship to fill in this form.	□ 31 MAY 2017
G		
	Today Feeds - PORT # VESSEL # ENTRIES SO <sub>x</sub> NO <sub>x</sub> CO <sub>2</sub> PM <sub>10</sub> PM <sub>2.5</sub> HC	✓ TRAINING SESSION
		<b>O1 JULY 2017</b>
	Metrics Today         -           Nan % \$0x▼	✓ SEMS IMPLEMENTATION
	Total: Total: Total:	

# **IMPLEMENTATION..**



#### LEMBAGA PELABUHAN JOHOR JALAN MAWAR MERAH 2, PUSAT PERDAGANGAN PASIR GUDANG 2

ALAN MAWAR MERAH 2, PUSAT PERDAGANGAN PASIR GUDAN 81700 PASIR GUDANG, JOHOR DARUL TA'ZIM



Rujukan : LPJ/IP/OPS/24JLD3(5)

Tarikh : 16/05/2017

Kepada

Perkara

#### NOTIS PELABUHAN BIL. 47 / 2017

LEMBAGA PELABUHAN JOHOR

Operator Pelabuhan, Pemilik Kapal, Master Kapal, Pemilik Jeti Persendirian, Syarikat Perkhidmatan Pengendalian, Agen Perkapalan, Persatuan Dan Semua Pengguna Pelabuhan.

Perlaksanaan"Ship Emission Management System (SEMS)"

01 Julai 2017

Tarikh Berkuatkuasa

Perkara di atas di rujuk.

 Notis ini memberi makluman terhadap perlaksanaan "Ship Emission Management System (SEMS)" di dalam had perairan Pasir Gudang dan Tanjung Pelepas.

3. Tujuan utama perlaksanaan sistem ini adalah bagi mendapatkan jumlah emission (CO<sub>2</sub>, NO<sub>X</sub>, SO<sub>X</sub>, PM<sub>10</sub> & PM<sub>25</sub>) yang di lepaskan oleh setiap kapal yang beroperasi di dalam kawasan pelabuhan. Perlaksanaan ini adalah selari dengan Polisi Pelabuhan Hijau LPJ dan pematuhan kepada keperluan MARPOL Annex VI berkaitan "*Regulations for prevention of air pollution from ships*".

4. Oleh yang demikian, setiap kapal yang memasuki dan beroperasi di dalam had perairan Pasir Gudang dan Tanjung Pelepas perlu mengemukakan maklumat yang di perlukan oleh pihak LPJ, pilot dan agen perkapalan bagi pengiraan emission melalui SEMS.

IBU PEJABAT (PASIR GUDANG)
PEJABAT PERHUBUNGAN LPJ (TG. PELEPAS)
TERMINAL FERI CHANGI, SINGAPURA

07-253 4000 (TEL.) 07-251 7684 (FAKS) 07-507 1978 (TEL.) 07-507 1978 (FAKS) 02-6545 3230 (TEL.) 02-6545 3231 (FAKS) http://www.loj.gov.my  Sebarang pertanyaan lanjut berkaitan perlaksanaan SEMS ini boleh di ajukan kepada pegawai di bawah:

Nama	: En. Mohd Zahari Bin Mohd Rusjun
Jawatan	: Pengurus SHE
No. Telefon	: 07-2534052
No. H/p	: 019-7905879
Email	: zahari@lpj.gov.my

Sekian, terima kasih.

#### "PROFESIONALISME MEMANTAPKAN PERKHIDMATAN"

Yang Benar,

(MUHAMWAD RAZIF BIN AHMAD) Pengurus Besar Lembaga Pelabuhan Johor

No Kotak: No Dokumen: 168554

No Dokumen : 168554

2

LAMAN WEB







# THANK YOU



C

### **LEMBAGA PELABUHAN JOHOR**

**PROFESIONALISME MEMANTAPKAN PERKHIDMATAN** 

For enquire please contact :

- www.lpj.gov.my
- zahari@lpj.gov.my
- 607-253 4052 / 019-7905879

Johor Port Authority